

### POLICY OVERVIEW COMMITTEE PROTOCOL

**Introduction** This Protocol recognises the division of executive and non-executive roles and responsibilities, the overview role performed by non-executive Councillors and the part played by all Councillors in representing local communities.

**Terms of Reference** To assist the Cabinet with policy review and development with the ultimate aim of improving the delivery of services to local people.

To work with partner organisations for the benefit of the community as a whole and from time to time to examine matters which are not the responsibility of the Council e.g. health care provision in the Borough.

To review the impact of decisions and policy.

To consider petitions/ePetitions to 'hold officers to account' (excluding matters related to crime and disorder and community safety).

**Guidelines**

- (a) Terms of Reference agreed by the General Assembly of the Council (the GAC);
- (b) Standing Orders and Financial Regulations;
- (c) Codes of Conduct;
- (d) Secretary of State guidance issued from time to time.

**Committee accountability** To the Council as the ultimate decision making body from which all of the other elements in the decision-making process derive their authority.

**Elected Member accountability** Individual elected Members have a collective responsibility for the Council's functions. This collective responsibility extends to a duty to ensure that the Council complies with the law and does not knowingly act unlawfully.

**Compliance principles**

The Committee will:

- Assist the Council and the Cabinet in the development of the Strategic and Policy Framework;
- Recognise the legitimate right of the Cabinet to provide political and operational leadership to the Council and will not attempt to usurp the power vested in the Cabinet by the GAC;
- Recognise that Officers continue to owe a duty to all Members of the Council;
- Guarantee the right of Officers to express their advice on matters within their areas of responsibility, particularly (but not exclusively) on technical professional issues. Officers must not be pressurised to change their advice to suit political aspirations. Questions to Officers must be within Officers' remit and will as far as possible be confined to questions of fact and explanation relating to policies and decisions within Officers' remit;

- Will not criticise or adversely comment on any individual Officer by name;
- Not attempt to thwart the Cabinet by engaging in vexatious or unnecessarily repetitive review activities.

## Membership

Committee membership may include no more than one Cabinet member.

## The Overview Process

In accordance with its Terms of Reference, the Committee can only discharge overview functions relating any local government matter, but excluding crime and disorder/community safety functions.

### 1. What may be reviewed

- 1.1 Council policy development and budgetary framework [on the request of the GAC or Cabinet];
- 1.2 local improvement targets (other than crime and disorder);
- 1.3 decisions/actions of key local public service providers;
- 1.4 performance of the Council in relation to policy and budgetary objectives, performance targets and/or particular service areas;
- 1.5 any matter relating to the planning, provision and operation of health services in the Borough of Dartford, by a local NHS body (i.e. PCT, NHS Trust etc);
- 1.6 the planning, provision, operation and performance of other public bodies/organisations whose services affect the Borough.
- 1.7 Petitions/ePetitions to 'hold officers to account' in accordance with the Petitions Scheme Guidelines.

#### A. Draw downs

**Draw downs for the purposes of reviewing decisions/actions of the Council, Cabinet etc and/or the review of the effects/outcomes of a decision post implementation**

#### A.1

For each meeting of the Committee:

through the Chairman of the Committee, up to three items in total for the Political Group on the Council forming the administration on the Council;

through the Chairman of the Committee, up to three items in total for the Political Group on the Council forming the largest party in opposition on the Council;

one item only for any other Political Groups on the Council, dealt with on a 'first come first served basis'.

**A.2** Subject to section A.6 of this Protocol, each Committee meeting may draw down for review purposes, no more than seven items in total. These seven items may comprise a combination of items relating respectively, to a review of decision(s)/actions of the Cabinet/Officers, local improvement targets, NHS body etc. Whatever combination is applied, the Committee is restricted to the review of seven items in total, per Committee meeting.

- A.3**
- (a) A draw down(s) must be on written notice to Member Services by no later than noon on the 16th day before a Committee meeting i.e. 16 clear days' (sixteen weekdays i.e. 16 periods of 24 hours running from midnight to midnight excluding bank and public holidays and the day on which the meeting is held).
  - (b) The need (if any) for participants to appear before the Committee will be notified to Member Services by no later than noon on the 16th day before a Committee meeting i.e. 16 clear days' (sixteen weekdays i.e. 16 periods of 24 hours running from midnight to midnight excluding bank and public holidays and the day on which the meeting is held).

**A.4** Where the Committee wish to review an item for the purposes of examining the effect and outcomes of a decision/action etc post implementation, drawing down the item may need to be delayed to a future date.

NB: The focus of the review in such circumstances will be concerned with the effects and outcomes of the decision whether or not reference was made to effects or outcomes (potential or perceived) in any background document before the Committee.

**A.5** When more than one Political Group on the Council notifies a draw down of the same item, the Political Group which first gave notice in accordance with section A.1 of this Protocol, will lead at the meeting, on the discussion of the item and the Chairman will exercise his/her discretion about the right of the Political Groups to sum up.

**A.6** Although the Policy Overview Committee and Scrutiny Committee have different roles and responsibilities, the remit of the Committees may on occasions overlap. Whilst draw downs and work programmes will need to have flexibility and their own broader topics and focus, the Policy Overview Committee will avoid any duplication in work programme activities and draw downs.

## **B. Requests for information**

### **B.1**

Any Committee member may make requests for information, on written notice to Member Services by no later than noon on the 16th day before the Committee meeting i.e. 16 clear days' (sixteen weekdays i.e. 16 periods of 24 hours running from midnight to midnight excluding bank and public holidays and the day on which the meeting is held) and the following will apply. The request for information will:

- detail the item(s) to be drawn down, supported by reasons for the draw down(s);
- the nature of the information requested e.g. a full report, background information, research, data, statistics, etc;
- if applicable, identify the need for participants (Members, Officers and/or other external participants) to appear before the Committee (refer to the general principles on participation detailed in section D of this Protocol);
- provide an indication if at all possible, of the questions and the likely topics to be raised on the item(s);
- provide an indication if at all possible, of whether the request for information is for the purposes of informing the debate or for the purposes of putting questions to participants.

### **B.2**

On receipt of a request for information, Member Services will as appropriate, notify the Managing Director and link officer of the partner organisation. Where the request for information relates to a Cabinet decision/action, the Managing Director and the Cabinet Chairman will be notified accordingly.

### **B.3**

Where information requested is readily available and routinely collected, it will be provided within 14 days of receipt of the request, save that if some or all the information cannot reasonable be provided within the 14 day period, the information will be provided as soon as reasonably possible and in any event, no later than 7 clear days' (seven weekdays i.e. 7 periods of 24 hours running from midnight to midnight excluding bank and public holidays and the day on which the meeting is held).

### **B.4**

Information will be depersonalised, unless the identification of an individual is necessary or appropriate in order to enable the Committee to properly exercise its powers or disclosure is permitted by or under the Data Protection Act 1998.

### **B.5**

Information will not include matters reasonably likely to prejudice legal proceedings or current or future operations of the Council, Cabinet etc.

### **B.6**

Information will not include matters reasonably likely to constitute a breach of confidence actionable by any person.

### **B.7**

Schedule 12A, Parts 1-3 of the Local Government Act 1972 as regards the categories of exempt information, and Standing Order 46(2) as regards confidential information, will apply to the proceedings of the Committee.

- B.8** The review of an item may need to be deferred pending the receipt of information, particularly where requests for additional information are made or where the information requested is voluminous and/or where there are costs implications associated with providing the information. In these circumstances, Member Services will advise the Committee Chairman accordingly.
- B.9** To facilitate the overview process, a partner organisation may be under a duty to pro-actively provide information to the Committee on request (reg. 5 Local Authority (Overview and Scrutiny Committees Health Scrutiny Functions) Regulations 2002 and reg.10 of the Local Authorities (Overview and Scrutiny Committees) (England) (Regulations 2009).

## **C. NHS body review**

- C.1** The Committee may invite interested parties to comment on the NHS body's planning, provision and operation of national health service in the Borough of Dartford.
- C.2** The NHS body is required to consult with the Committee on any proposal for a substantial development or variation to the health service in the Borough of Dartford.
- C.3** The Committee may comment on the NHS body's proposal by the date specified by the NHS body.
- C.4** Where the Committee is not satisfied that the NHS body has adequately consulted or the reasons given by the NHS body are not adequate, the Committee may report to the Secretary of State, who will direct accordingly.
- C.5** Where the Committee considers that the NHS body's proposals would not be in the interests of the Borough of Dartford, the Committee may report to the Secretary of State in writing, who may make the final decision on the proposal.

## **D. Participants**

- D.1** The nature of the item to be drawn down or the nature of the topic under review will generally determine who participates in the proceedings of the Committee.

### **D.2 Persons required to attend if summoned**

Subject to the rules on participation at section D.8 of this Protocol, the giving of 14 clear days notice, (fourteen weekdays i.e. 14 periods of 24 hours running from midnight to midnight excluding bank and public holidays and the day on which the meeting is held) and information being provided as to the nature and scope of the review:

#### **Cabinet members and Council Officers**

Cabinet members and Council Officers may be required to attend Committee meetings, to give evidence, make representations and/or answer questions ((Section 21(13) Local Government Act 2000).

### **NHS body**

A representative of the local NHS body may be required to attend Committee meetings to give evidence, make representations and/or answer questions (reg.6(1) of the Local Authority (Overview and Scrutiny Committees Health Scrutiny Functions) Regulations 2002).

#### **D.4 Members of the community and other organisations/stakeholders etc**

Subject to the rules on participation at section D.8 of this Protocol, members of the community and other organisations/stakeholders etc may be invited (but cannot be compelled) to attend the Committee, to make representations, answer questions or give evidence.

Where the Committee seeks to engage with the third sector (voluntary and community groups), it will respect the principles of the Council's Compact.

#### **D.5 Expert advisors and assessors**

The Committee may consider the available options for future direction in the development of policies and may appoint experts, advisors and assessors to assist the Committee in the process.

#### **D.6 Councillors who are not members of the Committee**

The rules detailed in Standing Order 36, will apply to the attendance at Committee meetings, of Councillors who are not members of the Committee.

**D.7** The review of an item may need to be deferred pending the availability of a participant to attend, when summoned or invited. In these circumstances, Member Services will advise the Committee Chairman accordingly.

#### **D.8 Participation Rules**

(a) The attendance of Cabinet members and Council Officers as participants and any necessary substitutions will be within the discretion of the Cabinet Chairman in relation to Cabinet member participants and the Managing Director, in relation to Officer participants.

The attendance of a partner organisation representative, will be at the discretion of their governing bodies or as stated in their constitutions.

(b) The Managing Director may restrict the attendance of Council Officers to above a certain grade or in accordance with other criteria to ensure that junior Officers are not put under undue pressure. This restriction is consistent with the European Convention on Human Rights.

- (c) The Chairman or Vice-Chairman and Shadow Chairman (or nominee in the Shadow Chairman's absence) (collectively), reserve the right (supported by detailed reasoning to the Cabinet Chairman or Managing Director (as appropriate)), to strongly request the attendance of a named Cabinet member(s), Council Officer(s), and representative of the local NHS body, as participants in the proceedings of the Committee, subject to written notice to Member Services by no later than noon on the 16th day before the Committee meeting i.e. 16 clear days' (sixteen weekdays i.e. 16 periods of 24 hours running from midnight to midnight excluding bank and public holidays and the day on which the meeting is held).
- (d) Council Officers who are subject to disciplinary proceedings and/or investigation will not be called as participants.
- (e) When questioning participants, due regard will be had to the Compliance Principles referred to in this Protocol and to paras.(f) and (g) below. Participants may leave the meeting on the conclusion of their particular issues.
- (f) Participants may decline to answer questions in open session of the Committee on the grounds that the answer might disclose information that would be exempt or confidential under the access to information provisions. In that event, the Committee may resolve to exclude the public and the press in accordance with Standing Orders in order that the question may be answered in private session.
- (g) Participants are not obliged to answer any question which they would be entitled to refuse to answer in a court of law for example any question relating to a participant's past conduct/actions which could not be answered without acknowledging or referring to possible inappropriate conduct/actions/inactions.
- (h) To better inform the Committee, participants may be required to provide their evidence in writing and may be questioned by the Committee on that evidence.
- (i) The substance (rather than the detail) of oral evidence and participants' responses will be documented by the Committee Co - ordinator and circulated to them for comment, before the next meeting of the Committee.
- (j) Participants may be asked to explain:
  - (i) what the policies are;
  - (ii) the justification and objectives of those policies;

(iii) the extent to which those objectives may have been met;

(iv) how administrative factors may have affected both the choice of the policy measures and the manner of their implementation.

(k) Participants may be asked explain and justify;

- advice they have given prior to decisions being taken;
- decisions they themselves have taken under delegations from the Cabinet etc.

NB: As far as possible, Council Officers should avoid being drawn into discussions on the merits of alternative policies where this is politically contentious. Any comment by Council Officers on the Cabinet's policies and actions should always be consistent with the requirement for Officers to be politically neutral.

#### **E. Committee member business**

Subject to the rules on draw down detailed in section A of this Protocol, any Committee or (sub-committee) member has the legal right [Section 21A(1) Local Government Act 2000] to place any matter relevant to the Committee's functions on the agenda. This right will be exercised by giving written notice to Member Services by no later than noon on the 16th day before a Committee meeting i.e. 16 clear days' (sixteen weekdays i.e. 16 periods of 24 hours running from midnight to midnight excluding bank and public holidays and the day on which the meeting is held).

The rules relating to provision of information and request for participant attendance, at sections B and D of this Protocol, will apply.

#### **F. The duty to have regard to reports/ recommendations**

##### **F.1**

The GAC and the Cabinet are required to have regard to the Committee's Overview Report and/or recommendations (Section 21B Local Government Act 2000).

##### **F.2**

The Committee may by notice a partner or associated authorities (other than NHS bodies) to have regard to the Overview Report and/or recommendations (reg. 7 of the Local Authorities (Overview and Scrutiny Committees) (England) Regulations 2009).

##### **F.3**

The Committee may by notice require the local NHS body to respond to its Overview Report and/or recommendations (reg. 3(3) Local Authority (Overview and Scrutiny Committees Health and Scrutiny Functions) Regulations 2002).

##### **F.4.**

Where the Committee's recommendations have not been accepted by the body concerned, clear reasons will be given. Where recommendations have been agreed, but expectations have not been met, the issue may be re-addressed fully by the Committee.

## **G. Regulatory bodies**

- G.1** The Council discharges a number of regulatory functions such as development control, licensing and other quasi-judicial functions, which cannot be the responsibility of the Cabinet.
- G.2** The Committee will not review individual decisions made by the Committees, Boards and Panels entrusted to discharge the Council's regulatory functions (the Regulatory Bodies). Review of decisions of Regulatory Bodies is clearly not an alternative to normal appeals procedures. However, the Committee may make reports and/or recommendations to the GAC relating to the discharge of any Regulatory Body's functions.
- G.3** Review of the discharge of a Regulatory Body's functions will be restricted to one per Committee meeting on notice by the Committee Chairman. The rules detailed in section A. of this Protocol will apply.

## **H. Work programme**

- H.1** The Committee will be responsible for setting its own work programme and in doing so, will take into account wishes of Committee members who are not members of the largest political group on the Council.
- H.2** Duplication of activities or major additions to the Committee's work programme will be avoided.
- H.3** The Committee will receive an annual report on its workings and may make recommendations for future work programmes.
- H.4** The Committee will respond as soon as its work programme permits to requests from the GAC and/or the Cabinet to review particular areas of Council activity. Such requests/referrals may include a policy review study before the Cabinet formulates its policies for submission to the GAC for approval. Reviews on the grounds of priority or emergency (example an announcement during the course of the municipal year or government policy or other initiative requiring early attention) may also be the subject of a referral from the GAC and/or the Cabinet.
- H.5** In referring items for consideration by the Committee, the GAC and/or the Cabinet will identify the philosophy/reasoning behind the referral and will endeavour to provide the Committee with all relevant information on the subject matter under review.

## **J. Appointment of independent experts, advisers/assessors**

- J.1** Subject to available resources and GAC authority, the Committee may invite independent experts, advisers and assessors to contribute to the overview process undertaken by it, its sub-committees or task groups. Independent experts, advisers and assessors will have no voting rights. These persons will be regarded as invitees only and will not count for the purposes of establishing a quorum.
- J.2** The criteria for selection will be;
- (a) candidates must be able to demonstrate to the Chairman an expert knowledge of the subject in question;
  - (b) candidates will have no contact with the Borough Council, which could be seen as prejudicial to their independence;
  - (c) candidates will not be employees of the Council, a person/organisation contracted to provide services on behalf of the Council or an employee, officer or member of the local NHS body.
- J.3** Independent experts, advisers and assessors will be expected to abide by the Member Code of Conduct, including the requirement to declare interests and respecting confidentiality.
- J.4** Independent experts, advisers and assessors will receive payment in accordance with a standard scale of fees, to be agreed by the Cabinet, plus travel and other reasonable/legitimate expenses.
- J.5** Independent experts, advisers and assessors may at the Committee's discretion, remain in the meeting room when confidential and/or exempt information is being discussed.
- J.6** In considering independent experts', advisers' and assessors' recommendations, the Committee will have regard to the advice of the Council's Statutory Officers (Chief Finance Officer/Section 151 Officer and Monitoring Officer) who are legally bound respectively, to report to the GAC on inter alia:
- the corporate approach of the Council;
  - contravention of law and/or Standing Orders, Financial Regulations;
  - unlawfulness, maladministration or injustice;
  - vires and propriety of expenditure;
  - overall integrity of the budget, capital and revenue and the fiduciary duty and responsibility of all Members (Section 112 and 114 Reports).
- NB: The GAC retains the ultimate responsibility of censure.

## **K. Overview reports and/or recommendations**

- K.1** All comments, conclusions and recommendations to the local NHS body, GAC and/or Cabinet (referred to in this part of the Protocol as the 'relevant body' will be accompanied by an Overview Report prepared by the Committee Co-ordinator, in consultation with the appropriate Officer and the Committee Chairman under the existing rules for the preparation of committee reports.
- K.2** The Overview Report will include:
- (a) an explanation of the matter reviewed;
  - (b) a summary of the evidence considered;
  - (c) a list of the participants involved in the review exercise;
  - (d) any recommendations on the matter reviewed, including where applicable, an indication of the costs associated with implementing the recommendations;
  - (e) a summary of the views of Members dissenting from the majority recommendation(s);
  - (f) the mechanism for monitoring progress in implementing the recommendation(s).
- K.3** All motions (whether passed, rejected, opposed etc) by the Committee will be detailed in the Overview Report.
- K.4** The Overview Report and/or recommendations will be published and sent to the link officer of the relevant body.
- K.5** The relevant body is under a legal obligation to consider the Overview Report and/or recommendations and respond to the Committee within two months of the date of the Overview Report, indicating what (if any) action the body proposes to take.
- Relevant bodies may fully accept, partially accept or reject the Overview Report and/or recommendations. If the relevant body partially accepts or rejects the Overview Report and/or recommendations, the body must detail its reasons.
- K.6** The Committee Chairman, may at the request of the relevant body, attend its meeting and present the Overview Report and answer questions.
- K.7** If in disagreement with the decision of the Committee, any Councillor(s) who expresses a minority view, may through the Committee Chairman, refer a 'minority view' report to the relevant body for consideration and provided they do not have a prejudicial interest in the matter under discussion, the Councillor may be requested to attend the body's meeting and present their views and answer questions.

- K.8** If at all possible, Overview Reports and/or recommendations should be included on the agenda of the next available meeting of the relevant body unless the matter which is the subject of the Overview Report and/or recommendations is scheduled to be considered by the relevant body within a period of four weeks from the date the Committee issues the Overview Report and/or recommendations. In such circumstances, the Committee's Overview Report/recommendations will be considered by the relevant body in the context of their deliberations on the substantive item on the body's agenda.
- K.9** Only one Overview Report per meeting of the relevant body may be submitted by the Committee for consideration.
- K.10** Following receipt of the relevant body's response, the Committee may, by motion, move 'that the matter be referred back to the [named] relevant body' either 'for further information' or 'for further consideration' or as the case may be, with an instruction that some specified action be taken or that the Committee considers that no further action is necessary.
- K.11** Overview Reports and/or recommendations to the GAC will be copied to the Cabinet Chairman. The GAC will not consider an Overview Report and/or recommendations until the Cabinet has had the opportunity to comment.
- K.12** Local ward Members and other non - executive Councillors will have the opportunity at GAC meetings, to raise issues either through questions, motions or through policy and other debates.

#### **L. Monitoring Officer reports**

The Committee may consider whether it would be appropriate, following receipt of a Monitoring Officer report to the Cabinet (and copied to all Members of the Council), to hold a short enquiry into the matter which is the subject of the report prior to the Cabinet's consideration of it and to recommend accordingly to the Cabinet.

#### **M. Consideration of items at meetings**

##### **M.1**

Without prejudice to the rules detailed in Standing Orders on the consideration of urgent items, items will not be considered at a meeting of the Committee unless included on the agenda for the meeting. The order of business will be as set out in Standing Order 58(10)(a)(i) to and including (iii) and the business as otherwise set out in the agenda in accordance with Standing Order 58(10)(a)(iv) will be in the order of:

- decisions and/or actions of the Council, Cabinet, Officers; local NHS body etc;
- local improvement targets (through the Community Strategy goals);
- local NHS body related issues;

- MAA economic strategy action plans;
- Draw downs;
- Key Decisions;
- any other local government matter related to the Council's/Cabinet's functions;
- Officer decisions pursuant to Standing Order 38 (Delegation of Urgent and Routine Matters);
- Minority member business;
- Policy Overview Committee member business;
- Monitoring progress of agreed actions;
- Members' Information Bulletin.

- M.2** The order of business may be altered by the Committee in accordance with the rules detailed in Standing Order 58(10)(b).
- M.3** Cabinet decisions and Officer decisions under Standing Order 38 (Delegation of Urgent and Routine Matters) and under the Scheme of Delegations to Officers, cannot be reversed or amended.
- M.4** Voting Committee members have a right of access to exempt or confidential information considered by the Cabinet, but only if it is relevant to an issue(s) before the Committee (Standing Order 51(4)).
- M.5** In exercising its powers, the Committee must respect, support and not compromise the duties and responsibilities of other Committees, Boards and Panels of the Council. If an overview/review investigation reveals potential disciplinary and probity issues, the Committee will refer the matter to the Managing Director.
- M.6** Litigation proceedings by or against the Council must not be prejudiced by any overview/review investigation. In the circumstances, it may be necessary to defer further consideration of the matter until the proceedings have been dispensed with.
- M.7** Consultation undertaken by the Committee in accordance with its Terms of Reference will not compromise/prejudice consultations undertaken by any other Committee/Board of the Council.

## **N. Conduct of meetings**

- N.1** Meetings will be open to the public and the press unless confidential and/or exempt information is being considered. The Access to Information Procedure Rules detailed in Standing Orders will apply.
- N.2** Minutes will be drawn up and recorded in accordance with the rules detailed in Standing Order 15.

## **P. Task groups/ informal Member working groups**

- P.1.** Task groups (or informal Member working groups) may be appointed at any time by the Committee to examine specific issues in detail. Task groups will be time limited and will tend to work more flexibly and informally
- P.2** Whilst a task group cannot substitute for the Committee or exercise the formal powers associated with overview (which is the preserve of the Committee and its sub-committees), the task group may contribute to or inform the review process.
- P.3** Task groups will be made up of no less than 3 Committee members. The political balance rules need not apply.
- P.4** Because of the relative informality of task group meetings, and the evidence gathering nature of much of the discussion, chairing the meetings will involve different skills from those required by traditional committee meetings. The task group Chairman will need to be sure that all task group members are clear about the purpose of the meeting and are given the opportunity to pursue a line of questioning – via a number of supplementary questions if necessary.
- P.5** The task group may obtain information through different media, including face-to-face interviews; questionnaires; focus groups; site visits; reports; and written submissions from participants.
- P.6** Participants will be offered the opportunity to comment on the accuracy of the record of their attendance.
- P.7** Once the evidence is taken, the Committee Co-ordinator will draft a report and recommendations to reflect the preliminary views of the task group. The draft report and recommendations will be agreed by the task group Chairman before it is circulated to the Cabinet Chairman and the Managing Director for comment.
- P.8** The Committee will consider the task group's report and/or recommendations and any comments from the Cabinet Chairman and/or Managing Director.
- P.9** The Committee will refer the task group's report and/or recommendations to the relevant body i.e. local NHS body, GAC and/or Cabinet, etc with a note of the debate and any changes arising from the debate.
- P.10** The Committee may refer the issue back to the task group for further consideration.

## **Q. Sub-committees**

- Q.1** The Committee may appoint sub-committees in accordance with the rules detailed in Standing Order 58(1)(4) and may delegate any of its functions to its sub-committees.
- Q.2** Sub-committees may exercise the formal powers associated with the overview function.

## **R. Monitoring agreed actions**

- R.1** Agreed actions will form the basis against which performance of the Council, Cabinet etc will be measured. Progress against action plans will be monitored through Covalent [the Council's performance management system] and reported to the Committee annually.
- R.2** Where the Committee's recommendations have not been accepted by the body concerned, clear reasons will be given. Where recommendations have been agreed, but expectations have not been met, the issue may be re-addressed fully by the Committee.

## **S. Declarations of interest**

- S.1** Elected Councillors are subject to the Member Code of Conduct.
- S.2** Representatives from local NHS body, other partners and organisations are subject to their respective professional codes of conduct.
- S.3** Participants who are not bound by codes of conduct will be subject to the Nolan principles of transparency and accountability.
- S.4** All participants (including Council Officers) summoned or invited to attend Committee meetings, will declare any personal interests and the nature of the interests at the beginning of the meeting or as soon as the interests become apparent to them.
- S.5** Subject to the rules detailed in section S.6 of this Protocol, Committee members may be involved in reviewing a decision in which they have been directly involved. Members will declare their personal interest at the beginning of the meeting, but need not withdraw from the decision making process.
- S.6** With the exception of Cabinet members who are required to attend the Committee to give evidence in accordance with section D of this Protocol any Member at the meeting (not restricted to members of the Committee) with a prejudicial interest in a matter, may not take part in the discussion or remain in the meeting room or public gallery to observe the vote on the matter.

- T. Review of this Protocol** This Protocol will be reviewed on an annual basis or more frequently, if experience, circumstances and legislation highlight that amendments are required.